

<b>HEALTH AND WELLBEING BOARD</b>		AGENDA ITEM No. 11
<b>5 DECEMBER 2016</b>		<b>PUBLIC REPORT</b>
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**CAMBRIDGESHIRE AND PETERBOROUGH SUSTAINABILITY AND TRANSFORMATION PROGRAMME MEMORANDUM OF UNDERSTANDING FOR NHS ORGANISATIONS IN CAMBRIDGESHIRE AND PETERBOROUGH**

RECOMMENDATIONS	
<b>FROM : Director of Public Health</b>	<b>Deadline date : N/A</b>
<p>The Health and Wellbeing Board is asked:</p> <ol style="list-style-type: none"> <li>1. To note the Cambridgeshire and Peterborough Sustainability and Transformation Programme Memorandum of Understanding for NHS organisations in Cambridgeshire and Peterborough;</li> <li>2. To approve Appendix A, Appendix 1: 'Local Authorities and the Cambridgeshire and Peterborough Sustainability and Transformation Plan' for sign off by the HWB Board Chair.</li> </ol>	

**1. ORIGIN OF REPORT**

- 1.1 This report is submitted to Board following a request from the Cambridgeshire and Peterborough Health and Care Executive.

**2. PURPOSE AND REASON FOR REPORT**

- 2.1 The purpose of this paper is to present the Cambridgeshire and Peterborough Sustainability and Transformation Programme Memorandum of Understanding to the Health and Wellbeing Board and to ask for the Board's approval of Annex A Appendix 1: 'Local Authorities and the Cambridgeshire and Peterborough Sustainability and Transformation Plan'
- 2.2 This report is for Board to consider under its Terms of Reference No.
  - 3.3 To keep under review the delivery of the designated public health functions and their contribution to improving health and wellbeing and tackling health inequalities.
  - 3.9 To keep under consideration, the financial and organisational implications of joint and integrated working across health and social care services, and to make recommendations for ensuring that performance and quality standards for health and social care services to children, families and adults are met and represent value for money across the whole system.

**3 MAIN ISSUES**

**Background**

- 3.1 All NHS organisations in the Cambridgeshire and Peterborough Health System have been asked to participate in the preparation of a five year strategic plan – the Sustainability and Transformation Plan (STP). Because local authority adult social care and public health services are interdependent with NHS services, Peterborough City Council and Cambridgeshire County Council have also been asked to plan jointly with the NHS and align our services with STP where appropriate.

- 3.2 Development of the STP has been led by the Health and Care Executive (HCE) which is made up of the Chief Executives and Accountable Officers of NHS organisations including the Cambridgeshire and Peterborough Clinical Commissioning Group (CCG), local NHS Hospitals, NHS Mental Health Services and NHS Community Services. The Director of People and Communities and the Director of Public Health from Peterborough City Council and Cambridgeshire County Council attend as non-voting members of the HCE.
- 3.3 A draft Cambridgeshire and Peterborough STP has been submitted to NHS England in accordance with national deadlines, and the CCG expects to publish the final STP in late November. The STP includes reference to the Joint Strategic Needs Assessments (JSNAs) and Health and Wellbeing Strategies overseen by local Health and Wellbeing Boards. The Health and Wellbeing Board has received regular updates on the development of the STP. More information about STP planning is available on <http://www.cambridgeshireandpeterboroughccg.nhs.uk/STP/>

### **Memorandum of Understanding**

- 3.4 As part of the work on the STP, local NHS organisations are being asked to sign up to a Memorandum of Understanding (MOU), attached as Annex A. This MOU requires significant changes to ways of working across NHS organisations – essentially asking NHS Chief Executives to function as a single leadership team with mutual understanding, aligned incentives and coordinated action.
- 3.5 It is not feasible for Local Authorities to sign up to the full MOU due to decision making processes which are democratically accountable, and different financial and governance structures to the NHS. Because of this, a separate Appendix to the MOU has been developed for agreement by Local Authorities. This will require sign off by the Local Authority Chief Executive, and by Chair of the Health and Wellbeing Board (HWB), in line with the statutory HWB role to promote integrated working across local authorities and the NHS.
- 3.6 The MOU Appendix 1 ‘Local Authorities and the Cambridgeshire and Peterborough Sustainability and Transformation Plan’ has four sections:

#### Introduction

The introduction briefly describes the context of the local health and care economy and the Sustainability and Transformation Plan, and the role of local authorities within this.

#### Key behaviours

This section describes the behaviours required from the Health and Care Executive and Health and Wellbeing Board members in order to build trust and relationships across the system, to deliver the STP.

#### Key principles

This section describes the key principles of how organisations will work together to deliver the STP.

#### Democratic requirements and local authority governance

This section outlines how senior officers and Health and Wellbeing Boards will work with NHS organisations to deliver the STP, while making clear that that local authority policy and financial decisions are subject to the constitutional decision making arrangements within their respective authorities, with are led by elected Councillors.

## **4 CONSULTATION**

- 4.1 Because the Local Authority STP MOU outlines behaviours and principles in relation to joint working between the local NHS and local government rather than service strategies or changes, it has not been subject to public consultation.

## **5 ANTICIPATED OUTCOMES**

- 5.1 The approval of the draft Local Authority STP MOU Appendix would support joint working between the City Council and the local NHS, which is already well advanced through positive relationships.

## **6 REASONS FOR RECOMMENDATIONS**

The recommendation to the HWB Board to approve the Local Authority STP MOU Appendix is important, because it clarifies the Local Authority role in the Sustainability and Transformation Programme, as distinct from the role of NHS organisations. This clarity should aid both partnership working between local government and the local NHS, and wider understanding from stakeholders and the public.

## **7 ALTERNATIVE OPTIONS CONSIDERED**

- 7.1 The option of Peterborough City Council and Cambridgeshire County Council signing up to the same Memorandum of Understanding as local NHS organisations was considered. This option was thought not to be viable in practice, due to the nature of decision making in the Councils, which is democratically accountable, and to different financial and governance structures.

## **8 IMPLICATIONS**

- 8.1 The Local Authority STP MOU Appendix has been reviewed by the Peterborough City Council legal team, and their comments have been incorporated. The MOU describes key behaviours and principles rather than making specific service or financial commitments.

## **9 BACKGROUND DOCUMENTS**

**ANNEX A: Cambridgeshire and Peterborough Health and Care System Memorandum of Understanding**

**ANNEX A Appendix 1: Memorandum of Understanding: Local Authorities and the Cambridgeshire and Peterborough Sustainable Transformation Plan**

Background information on the Cambridgeshire and Peterborough Sustainable Transformation Programme is available on [www.cambridgeshireandpeterboroughccg.nhs.uk/STP/](http://www.cambridgeshireandpeterboroughccg.nhs.uk/STP/)

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